

J.Thomas & Co. Profit & Loss
For the Two Months Ending February 28, 17

Description	171 J THOMAS & CO				Last Year				Var. Month	Var. YTD
	Current Month	%	Current Year to Date	%	Last Year Month	%	Last Year Year to Date	%		
400 FOOD SALES	1,852,412	100.0	3,776,852	100.0	1,985,968	100.0	3,902,726	100.0	6.8	3.4
500 FOOD COSTS	427,537	23.1	866,708	22.9	471,898	23.8	948,139	24.3	9.6-	8.9-
633 OPER SUPPLIES	60,767	3.3	112,206	3.0	54,035	2.7	109,449	2.8	13.7	2.8
TOTAL FC & OS	488,304	26.4	978,914	25.9	525,933	26.5	1,057,588	27.1	7.2-	7.7-
600 P/R WEEKLY	417,401	22.5	866,113	22.9	430,385	21.7	877,589	22.5	3.5-	1.6-
602 O/T PREM.	16,181	.9	32,534	.9	10,081	.5	20,206	.5	65.6	55.0
603 P/R TRAINING	2,788	.2	5,824	.2	2,830	.1	5,491	.1	3.7	2.2-
604 P/R-SHIFT MGR.	0	.0	0	.0	0	.0	0	.0	.0	.0
605 GRILL OP BONUS	6,838	.4	9,698	.3	11,163	.6	21,955	.6	38.5-	58.7-
TOTAL PAYROLL	443,208	23.9	914,169	24.2	454,459	22.9	925,241	23.7	2.8-	1.7-
750 UNIT MGR	60,279	3.3	127,052	3.4	64,063	3.2	134,029	3.4	6.3-	5.8-
752 DISTRICT MGR	15,950	.9	33,609	.9	16,414	.8	33,960	.9	1.7-	.0
754 DIVISION MGR	5,680	.3	11,968	.3	6,241	.3	12,530	.3	9.4-	5.5-
755 REGION MGR	2,840	.2	5,984	.2	3,373	.2	13,593	.3	15.9-	56.0-
760 OFFICERS	5,000	.3	10,536	.3	5,179	.3	10,714	.3	3.6-	1.9-
763 SALARY OTHER	9,977	.5	20,327	.5	12,729	.6	26,712	.7	21.9-	25.3-
765 MANAGER TRAINEE	1,695	.1	3,387	.1	5,677	.3	8,974	.2	70.1-	62.3-
TOTAL SALARY	101,421	5.5	212,863	5.6	113,676	5.7	240,512	6.2	11.0-	12.1-
OPER. OVERALL	1,032,933	55.8	2,105,946	55.8	1,094,068	55.1	2,223,341	57.0	5.8-	5.7-
601 WOTC CREDIT	0	.0	0	.0	0	.0	0	.0	.0	.0
606 P/R REGISTER SHTG	1,828	.1	4,798	.1	1,861	.1	4,577	.1	3.5-	12.5-
608 PAYROLL TAXES	77,957	4.2	170,951	4.5	82,876	4.2	184,755	4.7	5.9-	8.0-
613 PAYROLL VACATION	10,760	.6	22,509	.6	15,356	.8	22,530	.6	30.0-	.3-
610 UTILITIES-WATER/SEWER	14,284	.8	30,418	.8	14,548	.7	25,518	.7	1.6-	19.7
611 UTILITIES-GAS & ELECT	45,224	2.4	101,814	2.7	51,924	2.6	105,513	2.7	14.9-	5.8-
614 TELEPHONE	2,885	.2	7,001	.2	5,421	.3	10,045	.3	47.0-	30.0-
620 MAINT. SUPPORT	262	.0	1,139	.0	10,782	.5	22,292	.6	97.6-	94.8-
623 MAINT. & REPAIR	22,676	1.2	39,900	1.1	12,615	.6	22,227	.6	78.5	73.1
629 SUPPORT SERVICES	19,249	1.0	39,110	1.0	21,469	1.1	43,564	1.1	9.6-	10.6-
630 OVER/SHORT	391	.0	177	.0	2,797	.1	2,639	.1	86.8-	90.2-
637 AUTO. TRUCK EXP	9,610	.5	18,408	.5	9,346	.5	20,828	.5	4.4	11.5-
645 RENT-INTRACOMPANY	0	.0	0	.0	0	.0	0	.0	1.8-	1.3-
646 RENT-ADJUSTMENTS	17,222-	.9-	18,055-	.5-	254-	.0	22,128-	.6-	6,680.3	18.4-
642 RENT BUILDING & EQUIP	178,954	9.7	364,900	9.7	189,722	9.6	373,135	9.6	5.7	2.2-
640 DEPRECIATION & AMORT	19,934	1.1	38,900	1.0	19,179	1.0	38,250	1.0	3.9	1.7
641 ROYALTY FEES	74,096	4.0	151,074	4.0	79,439	4.0	156,109	4.0	6.7-	3.2-
647 TAXES & LICENSE	39,722	2.1	68,870	1.8	42,066	2.1	69,913	1.8	5.9-	2.1-
649 INSURANCE-GROUP MEDIC	39,095	2.1	70,700	1.9	37,657	1.9	67,858	1.7	3.4	3.2
650 INSURANCE-WORKERS COM	5,472	.3	12,960	.3	7,562	.4	20,050	.5	27.7-	35.5-
651 INSURANCE-LIABILITY	4,785	.3	9,570	.3	5,156	.3	10,312	.3	7.3-	7.4-
644 INTEREST	0	.0	0	.0	0	.0	0	.0	.0	.0
689 BOOKKEEPING	12,315	.7	24,630	.7	12,315	.6	24,630	.6	.0	.0
698 MISC EXP.	69,769	3.8	106,566	2.8	58,905	3.0	101,208	2.6	18.6	6.2
TOTAL EXPENSES	632,046	34.1	1,266,340	33.5	680,742	34.3	1,303,825	33.4	7.4-	3.1-
401 FOOD REBATE/VEND COMM	11,782-	.6-	22,952-	.6-	11,550-	.6-	23,863-	.6-	2.1	4.0-
450 MISC INCOME	1,317	.1	1,041	.0	1,109-	.1-	751-	.0	221.4-	256.8-
455 INTEREST INCOME	11-	.0	25-	.0	11-	.0	36-	.0	.9-	30.6-
PROFIT BEFORE BONUS	197,909	10.7	426,502	11.3	223,828	11.3	400,210	10.3	10.8	7.7-
770 REGION MGR %	9,666	.5	20,908	.6	10,939	.6	15,064	.4	11.0-	40.3
771 UNIT MGR %	24,632	1.3	53,653	1.4	27,518	1.4	48,795	1.3	10.2-	10.9
772 DIST MGR %	22,428	1.2	49,625	1.3	23,604	1.2	41,704	1.1	4.1-	21.2
773 DIV MGR %	16,912	.9	36,589	1.0	20,339	1.0	34,774	.9	16.3-	6.3
799 ACCRUED ADJ %	0	.0	0	.0	0	.0	0	.0	.0	.0
780 REGION OTHER BONUS	0	.0	0	.0	0	.0	0	.0	.0	.0
778 OTHER BONUS	42,672	2.3	99,711	2.6	58,736	3.0	113,823	2.9	27.8-	14.6-
781 UNIT OTHER BONUS	0	.0	0	.0	0	.0	0	.0	.0	.0
782 DISTRICT OTHER BONUS	0	.0	0	.0	0	.0	0	.0	.0	.0
783 DIVISION OTHER BONUS	0	.0	0	.0	0	.0	0	.0	.0	.0
TOTAL MGMT BONUS	116,310	6.3	260,486	6.9	141,136	7.1	254,160	6.5	17.4-	2.4
624 EXTRAORDINARY MAINT	3,734	.2	5,553	.1	9,147	.5	12,702	.3	59.2-	63.5-
625 EQUIPMENT EXPENSE	697	.0	697	.0	2,535	.1	6,857	.2	72.5-	100.0-
692 OPENING EXP	1,000	.1	17,087	.5	0	.0	0	.0	.0	.0
693 PROFIT SHARING EXP	20,872	1.1	29,896	.8	10,933	.6	19,216	.5	90.9	55.6
800 CASUALTY LOSS	481	.0	1,727	.0	0	.0	1,335	.0	.0	29.4
810 GAIN/LOSS DISP-ASSET	0	.0	0	.0	0	.0	0	.0	.0	.0
898 SECURITY & TRAINING	11,489	.6	37,333	1.0	22,553	1.1	34,376	.9	49.1-	11.9
PROFIT < OFF BONUS	43,326	2.3	73,723	2.0	37,524	1.9	71,564	1.8	18.6-	8.2-
774 OFFICER %	0	.0	0	.0	0	.0	0	.0	.0	.0
798 OFFICER OTHER BONUS	0	.0	0	.0	0	.0	0	.0	.0	.0
TOTAL OFFICER BONUS	0	.0	0	.0	0	.0	0	.0	.0	.0
820 FED & ST INC TAX	0	.0	0	.0	0	.0	0	.0	.0	.0
NET PROFIT	43,326	2.3	73,723	2.0	37,524	1.9	71,564	1.8	18.6-	8.2-
DAILY AVERAGE	2,281	.1	2,213	.1	2,285	.1	2,180	.1	.2	1.7-
DISTRIBUTIONS FROM AAA	30,000	1.6	70,000	1.9	25,000	1.3	95,000	2.4	.0	.0
ADJUSTED NET PROFIT	13,326	.7	3,723	.1	12,524	.6	23,436-	.6-	18.6-	8.2-